

UNOFFICIAL TRANSLATION

REVISION TO THE EXPLANATION ON THE AGENDA OF THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS OF PT HANJAYA MANDALA SAMPOERNA Tbk. ON AUGUST 21, 2023

In view of:

- Law No. 40 of 2007 dated August 16, 2007, regarding Limited Liabilities Companies (the "Company Law") as amended by Law Number 6 of 2023;
- OJK Regulation No. 15/POJK.04/2020 dated April 20, 2020, concerning the Planning and Convening of a General Meeting of Shareholders of Public Companies ("**OJK 15/2020**");
- OJK Regulation No. 33/POJK.04/2014 dated December 8, 2014, concerning the Board of Directors and Board of Commissioners of Issuers and Public Companies ("**OJK 33/2014**");
- The Articles of Association of the Company further amended as set out in the Deed of Statement of Meeting Resolutions on the Amendments to the Articles of Association of the Company No. 41 dated June 9, 2022, made before Aulia Taufani SH, Notary in Jakarta.

In relation to the Extraordinary General Meeting of Shareholders ("**EGMS**") of PT Hanjaya Mandala Sampoerna Tbk. (the "**Company**") which will be convened on Monday, August 21, 2023, the Company hereby provides the revision to the explanation on the agenda of EGMS as follows:

Agenda 1 Approval for Changes in the composition of the Company's Board of Directors

1.1. Background

Pursuant to (i) Article 94 paragraph 1 of the Company Law; (ii) Article 3 of OJK 33/2014; and (iii) Article 15 paragraph 3 of the Company's Articles of Association, the members of the Board of Directors are appointed by the GMS.

1.2. Explanation

The appointment of members of the Board of Directors is carried out in accordance with the Company's Articles of Association and other related regulatory provisions.

In connection with the above, the Company will propose to the EGMS to decide and approve the appointment of Johan Bink as Director of the Company who will replace Dina Lombardi and Gunnar Beckers as Director of the Company who will replace Francisca Rahardja. Thus, the composition of the Board of Directors of the Company shall become as follows:



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Board of Directors

: Vasileios Gkatzelis
: Sergio Colarusso
: Sharmen Karthigasu
: Johan Bink
: Gunnar Beckers
: The Ivan Cahyadi
: Elvira Lianita

As the term of office of the incumbent members of the Board of Directors will end at the closing of the fifth Annual General Meeting of Shareholders as of the Annual General Meeting of Shareholders on May 18, 2020, namely at the Annual General Meeting of Shareholders in 2025.

The following is the Curriculum Vitae of Johan Bink and Gunnar Beckers.



SUMMARY OF QUALIFICATIONS

With over 33 years of experience in supply chain management and production planning, Johan Bink presently serves as the Manufacturing Director for Papastratos S.A., an affiliate of Philip Morris International (PMI) located in Athens, Greece. Johan embarked his professional journey at PMI in 1990, undertaking diverse responsibilities in operations and engineering. Between 1994 and 2002, he worked for Mars, an American company specializing in food products and pet foods. In 2002, he returned to PMI and assumed the position of Manager of Maintenance & Engineering for Philip Morris Holland B.V. in Bergen op Zoom, Netherlands. Prior to his current role in Greece, he also successfully demonstrated his leadership skills when he was assigned to Lithuania and Russia.

PROFESSIONAL EXPERIENCE

PHILIP MORRIS INTERNATIONAL - PAPASTRATOS

DIRECTOR MANUFACTURING

- Create Operational Strategies to guarantee required volumes being manufactured with required quality, guarantee flexibility in order to deliver productivity.
- Ensure all assets (factory, building, information technology, employee knowledge) are properly maintained and replaced as required.
- Ensure that purchasing and logistics activities are properly coordinated and that procurements are made in the most economic quantities, in line with the established policies and procedures.
- Direct the Quality Assurance activities to ensure that the product quality is consistent and in line with the established specifications.
- Control and direct implementation of the EHS programs to ensure compliance with the company's Environmental, Health, Safety and Security policies. Direct the implementation of local regulations to ensure compliance with the national legislation.
- Ensure factory expansion, budget 500 mio USD, is delivered on time and in budget.
- Factory volume RRP: 25 bio sticks/year, headcount: 850 FTE.

PHILIP MORRIS INTERNATIONALKLAIPEDA, LITHUANIA2015 - 2019- PM LIETUVA

DIRECTOR MANUFACTURING

- Create Operational Strategies to guarantee required volumes being manufactured with required quality, guarantee flexibility in order to deliver productivity.
- Ensure all assets (factory, building, information technology, employee knowledge) are properly maintained and replaced as required.
- Ensure that purchasing and logistics activities are properly coordinated and that procurements are made in the most economic quantities, in line with the established policies and procedures.

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ATHENS, GREECE

2019 - present

- Direct the Quality Assurance activities to ensure that the product quality is consistent and in line with the established specifications.
- Control and direct implementation of the EHS programs to ensure compliance with the company's Environmental, Health, Safety and Security policies. Direct the implementation of local regulations to ensure compliance with the national legislation.
- Ensure the factory masterplan, total factory upgrade of 80 mio USD, is delivered on time and in budget.
- Factory volume conventional cigarettes: 35 bio sticks/year, headcount: 550 FTE.

PHILIP MORRIS INTERNATIONALST. PETERSBURG, RUSSIA2014 - 2015- PM RUSSIA- PM RUSSIA

DIRECTOR MANUFACTURING

- Create Operational Strategies to guarantee required volumes being manufactured with required quality, guarantee flexibility in order to deliver productivity.
- Ensure all assets (factory, building, information technology, employee knowledge) are properly maintained and replaced as required.
- Ensure that purchasing and logistics activities are properly coordinated and that procurements are made in the most economic quantities, in line with the established policies and procedures.
- Direct the Quality Assurance activities to ensure that the product quality is consistent and in line with the established specifications.
- Control and direct implementation of the EHS programs to ensure compliance with the company's Environmental, Health, Safety and Security policies. Direct the implementation of local regulations to ensure compliance with the national legislation.
- Factory volume conventional cigarettes: 60 bio sticks/year, headcount: 650 FTE.

PHILIP MORRIS INTERNATIONAL	LAUSANNE, SWITZERLAND	2008 - 2014
SUPPLY CHAIN		2010 - 2014
DIDECTOD TECHNICAL DDOCUDEMEN	T	

DIRECTOR TECHNICAL PROCUREMENT

- Ensure all capital equipment is procured on time and within budget for global manufacturing, total yearly budget 900 mio USD.
- Ensure high level of Supplier Relationship Management with the core suppliers.
- Find new equipment suppliers for the RRP expansion globally.
- Develop strategies to reduce lead times, reduce CAPEX spending and deliver productivities.

NEXT GENERATION PRODUCTS MANAGER OPERATIONS RRP PMI		2009 - 2010
<i>OPERATIONS TECHNICAL SERVICES MANAGER PRODUCT TRACKING & SECURIT</i>	TY PMI	2008 - 2009
PHILIP MORRIS INTERNATIONAL	NEUCHATEL, SWITZERLAND	2004 - 2008
<i>OPERATIONS – TECHNICAL SERVICES MANAGER OPERATIONS PROJECT PMI</i>		2007 - 2008
ENGINEERING MANAGER MANUFACTURING AND QUALITY	Y SUPPORT PMI	2004 - 2007

PHILIP MORRIS HOLLAND B.V. MANAGER MAINTENANCE & ENGINE	BERGEN OP ZOOM, NETHERLANDS ERING	2002 - 2004
MARS B.V. INDUSTRIAL ENGINEERING MANAGE	VEGHEL, NORTH BRABANT	1994 - 2002 1999 - 2002
MAINTENANCE MANAGER		1997 - 1999
PRODUCTION MANAGER CHOCOLAT	E, PEANUT, RAWS	1994 - 1997
PHILIP MORRIS HOLLAND B.V.	BERGEN OP ZOOM,	1990 – 1994
SUPERVISOR ETNA-PLANT	NETHERLANDS	199 <mark>3 -</mark> 1994
SUPERVISOR QUALITY ASSURANCE P	PRIMARY	1990 - 1993
EDUCATION		
HOGESCHOOL WEST-BRABANT (currently known as Avans University of Higher Technical School, Chemical Engin Process technology and Process control		1985-1990
HOGESCHOOL WEST-BRABANT (currently known as Avans University of Business Administration for Engineers	BREDA, NETHERLANDS of Applied Sciences)	1992-1993
NEWMAN COLLEGE	PERTH	1980-1985
LANGUAGE Dutch – mother tongue English – fluent German – proficient		

French – proficient



GUNNAR BECKERS

SUMMARY OF QUALIFICATIONS

Gunnar Beckers, a seasoned marketing professional, brings over two decades of experience in cultivating thriving brands and formulating impactful marketing strategies across Europe, Latin America, and Asia. He has successfully contributed to renowned global brands like Marlboro and L&M. Presently, Gunnar holds the position of Global Head Consumer Experience CC at Philip Morris International (PMI) in Lausanne, Switzerland. Gunnar became a part of PMI in 2005, assuming the role of Brand Executive for Marlboro in Germany.

He possesses a wealth of knowledge in crafting global brands by leveraging profound consumer insights, implementing best practices in marketing, devising strategic positioning, leading cross-functional teams, and utilizing data to design comprehensive omni-channel implementation strategies that resonate throughout the consumer journey.

PROFESSIONAL EXPERIENCE

PHILIP MORRIS INTERNATIONALLAUSANNE, SWITZERLAND2019 - presentGLOBAL HEAD CONSUMER EXPERIENCE CC2019 - present

- Develop global campaign toolbox delivering consistent brand engagement based on consolidated consumer needs and pain points.
- Collaborate with stakeholders in the Philip Morris headquarter, agencies and across markets designing omni-channel engagement plans for consumers and trade partners.
- Manage developments in a fully project-based organization applying agile methodology partnering with markets in cross functional teams.

PHILIP MORRIS INDONESIA	JAKARTA, INDONESIA	2016 - 2019
PT HM SAMPOERNA TBK.		2017 - 2019
PT PHILIP MORRIS INDONESIA		2016 - 2017

DIRECTOR INTERNATIONAL BRANDS

- Manage brand development and portfolio transformation addressing consumer preferences and market opportunities to ensure long term growth potential while growing volume by 12% in a declining market.
- Leading the team in development of omni-channel deployment strategies and executions engaging internally, external stakeholders and consumers.
- Leading transformation process of the organization, implementing new processes and organizational set up, to increase flexibility and speed.
- Redesigned digital strategy driving consumer relevance through personalized content across touchpoints while connecting online and offline activations.

Reallocated budget into more efficient and relevant channels matching micro moments along the • consumer journey.

PHILIP MORRIS BRAZIL

CURITIBA, BRAZIL

2013 - 2016

MANAGER MARKETING. MARLBORO

- Created long term strategy, innovation pipeline and new budget management system. •
- Implemented comprehensive marketing plans engaging all stakeholders and grew market share by • 1.8%, stabilizing volume in a declining market.
- Reorganized brand team structure, setting clear accountabilities and actively guided implementation • of new organizational set up of marketing team.
- Revamped and streamlined Marlboro portfolio within 18 months, reducing number of SKUs by 30%, • while maintaining volume growth.
- Lead multi-functional teams for portfolio initiatives within Marlboro brand architecture. •

PMI GLOBAL SERVICES 2010 - 2013**NEW YORK, NY** REGIONAL HEADQUARTER OF PMI FOR LATIN AMERICA & CANADA

- (MARKETING MANAGER, L&M/ CHESTERFIELD AND CONSUMER ENGAGEMENT)
- Consolidated regional portfolio and grew footprint of international brands from 7 to 12 markets, • resulting in a volume increase of 10% in 3 years in declining industries.
- Developed and implemented strategy workshops within the region for multiple markets, aligning • regional strategy with international developments.
- Actively guided portfolio strategy and deployment plans for all markets in the region. •
- Created new organizational structure for deployment area within the affiliates and formed teams from • org-design to implementation.
- Received award for developing and implementing regional tool for idea generation, engaging over • 10,000 employees in the region.

PHILIP MORRIS GMBH

BRAND MANAGER, L&M

- Manage marketing in Germany of L&M, the 3rd largest brand in the cigarette market, growing volume by 13% in 18 months.
- Designed and implemented insight driven marketing solutions, including a new campaign, packaging • improvements, PR, promotions, and events.
- Developed L&M marketing team and managed collaboration with internal and external partners. •
- Created innovation pipeline including an unseen packaging concept involving local artists from • different categories.

BRAND SUPERVISOR

EAST GERMAN AND INTERNATIONAL PORTFOLIOS

- Developed brand strategies for f6 (local brand), Chesterfield and other tobacco products comprising • brand portfolios with an aggregate turnover of approximately €1 billion.
- Created and implemented marketing programs for local Eastern German market leader leveraging • brand identity and consumer insights.
- Established pricing scenarios and raised profitability of existing variants, and identified consumer • needs to develop and manage new variants, from packaging design, through launch and in market.

2005 - 2006

2006 - 2008

2005 - 2010

2009 - 2010

MUNICH, GERMANY

- Created below-the-line strategy and developed and implemented promotion concepts compromised ٠ of new campaigns, promotions, CRM programs.
- Handled all aspects of Marlboro racing sponsorship for the German market. •
- Plan and administer individual brand marketing budgets of up to € 17 million. •

E.&J. GALLO WINERY GMBH **SCHWALBACH, GERMANY** 2003 - 2004

PROJECT MANAGER

- Designed and implemented sales promotions including tastings, on-packs and price-offs in • collaboration with sales team to drive volume growth.
- Put in place test market for first time ever consumer events for E.&J. Gallo in Germany. •
- Procured all of company's promotional material for Central and Eastern Europe sales region.

EDUCATION

UNIVERSITY OF FRANKFURT Diplom Kaufmann (i.e., German advance	FRANKFURT, GERMANY ed degree comparable to a Master's degree	2002 - 2004 e in Business
Administration)		
Grade Magna Cum Laude		
UNIVERSITY OF LUNEBURG Bachelor's degree in Business Administr Grade Magna Cum Laude	LUNEBURG, GERMANY ation	2000 - 2002
BETRIEBSWIRT HAMBURGER MODELL, MARKETING (3-year apprenticeship combining trainin	HAMBURG, GERMANY	1997-2000

(3-year apprenticeship combining training and education in business administration)

- Reemtsma Cigarettenfabriken GmbH
- Hamburg School of Business Administration •

CERTIFICATION

- Acquired Certificate of 'Digital Marketing Strategies: Data, Automation, AI & Analytics program' with Kellogg Executive Education
- Acquired Certificate of 'Digital Marketing: Costumer Engagement, Social Media, Planning and • Analytics' with Colombia Business School

LANGUAGE

German – fluent English - fluent Portuguese - basic