



## PAUL JANELLE

### RINGKASAN KUALIFIKASI

33 tahun pengalaman bersama dengan Philip Morris International dan terbukti sangat handal dalam bekerja di industri tembakau. Sangat terampil dalam Kepemimpinan, Manajemen Umum, Penganggaran dan Perencanaan Bisnis. Sukses memimpin Sampoerna, salah satu afiliasi terbesar dari Philip Morris International selama periode 2012 – 2016.

### PENGALAMAN PROFESIONAL

**PT HM SAMPOERNA TBK.**  
*WAKIL PRESIDEN KOMISARIS*

INDONESIA

2020 – SEKARANG

- Mengawasi dan bertanggung jawab atas pengawasan kebijakan dan jalannya pengurusan Perseroan oleh Direks;
- Melaksanakan tugas, wewenang, dan tanggung jawab sesuai dengan ketentuan Anggaran Dasar Perseroan, keputusan Rapat Umum Pemegang Saham (RUPS) dan ketentuan peraturan perundang-undangan;
- Menelaah dan menandatangani laporan tahunan yang dipersiapkan oleh Direksi;
- Menjalankan tugas dan tanggung jawab lainnya yang ditentukan oleh peraturan perundang-undangan yang berlaku serta Anggaran Dasar Perseroan.

**PHILIP MORRIS INTERNATIONAL LAUSANNE, SWITZERLAND**  
*WAKIL PRESIDEN PERENCANAAN DAN PENGEMBANGAN BISNIS*

2016 – 2019

- Mengembangkan dan menerapkan rencana bisnis strategis jangka panjang untuk mendorong pertumbuhan bisnis dan mencapai tujuan perusahaan;
- Melakukan riset dan analisis pasar yang komprehensif untuk mengidentifikasi peluang dan tren bisnis baru;
- Memimpin inisiatif untuk memperluas kehadiran pasar perusahaan, termasuk kemitraan dan M&A;
- Menetapkan KPI dan memantau metrik kinerja untuk melacak kemajuan dan membuat keputusan berdasarkan data;
- Mengidentifikasi potensi risiko dan mengembangkan strategi mitigasi untuk melindungi kepentingan perusahaan.

**PT HM SAMPOERNA TBK.**  
*PRESIDEN DIREKTUR*

**INDONESIA**

**2012 – 2016**

Memimpin bisnis Afiliasi PMI di Indonesia, afiliasi dengan lebih dari 22.000 karyawan:

- Menetapkan dan membimbing arah strategis untuk afiliasi;
- Mengalokasikan sumber daya secara strategis untuk memenuhi prioritas utama;
- Mengembangkan dan meningkatkan kemampuan individu maupun organisasi;
- Mengidentifikasi dan memanfaatkan peluang bisnis untuk mencapai hasil;
- Memastikan kepatuhan terhadap hukum, kebijakan dan prosedur perusahaan.

**PHLILP MORRIS ASIA LTD**                   **HONG KONG**  
*WAKIL PRESIDEN KEUANGAN WILAYAH ASIA*

**2011 – 2012**

- Mengelola dan mengarahkan semua aspek operasi keuangan perusahaan di wilayah Asia;
- Memberikan pengawasan strategis dan kepemimpinan untuk keuangan;
- Mengembangkan dan mengimplementasikan rencana bisnis tahunan yang komprehensif sesuai dengan tujuan perusahaan, memastikan pertumbuhan dan profitabilitas yang berkelanjutan.

**PT HM SAMPOERNA TBK.**                   **INDONESIA**  
*DIREKTUR KEUANGAN DAN LAYANAN INFORMASI*

**2009 – 2011**

- Mengembangkan dan mengelola strategi keuangan;
- Memastikan kepatuhan terhadap peraturan;
- Mengelola infrastruktur dan keamanan teknologi informasi organisasi.

**PHILIP MORRIS INTERNATIONAL**   **LAUSANNE, SWISS**  
*WAKIL PRESIDEN LAYANAN KEUANGAN PMI*

**2007 – 2009**

- Bertanggung jawab atas pusat layanan keuangan (*finance shared service centers*) di Buenos Aires dan Krakow dengan lebih dari 550 karyawan yang memberikan layanan kepada lebih dari 30 negara dan 75 badan hukum.
- Bertanggung jawab atas badan hukum yang berbasis di Swiss dengan pendapatan lebih dari US\$ 1.0 miliar.
- Bertanggung jawab atas keuangan operasional dengan biaya sebesar lebih dari US\$ 9 miliar.
- Bertanggung jawab atas implementasi SAP dan *tolling* di Eropa dan Amerika Latin.

**PHILIP MORRIS SALES AND**                   **MOSKOW, RUSIA**  
**MARKETING LTD**  
*DIREKTUR KEUANGAN, ADMINISTRASI DAN SISTEM INFORMASI*

**2003 – 2007**

Bertanggung jawab atas Kantor Pusat untuk wilayah (i) Eropa Tengah-Timur Tengah-Afrika; dan (ii) Eropa Timur-Tengah-Afrika.

**PHILIP MORRIS CR A.S.**                   **PRAGUE, REPUBLIK CZECH**  
*PENGENDALI KEUANGAN (CONTROLLER)*  
*MANAJER ANGGARAN, PELAPORAN DAN CAPEX*

**1997 – 2001**

*Aug 2000 – Sep 2001*

*Feb 1997 – Jul 2000*

**PHILIP MORRIS INTERNATIONAL**   **LAUSANNE, SWISS**  
**EEMA HQ**

**1991 – 1997**

*MANAJER KEUANGAN DAN PELAPORAN  
MANAJER PELAPORAN  
ANALIS KEUANGAN SENIOR  
ANALIS KEUANGAN JUNIOR  
TRAINEE KEUANGAN*

*Aug 1995 – Jan 1997  
Jun 1994 – Jul 1995  
Mar 1993 – May 1994  
Mar 1992 – Feb 1993  
Apr 1991 – Feb 1992*

### **PENDIDIKAN**

<b>UNIVERSITAS WEBSTERS</b>	<b>GENEVA, SWISS</b>	<b>1992</b>
Gelar Sarjana dalam bidang Administrasi Bisnis, Keuangan		
<b>UNIVERSITAS OTTAWA</b>	<b>OTTAWA, KANADA</b>	<b>1990</b>
Gelar Sarjana dalam bidang Sains		
<b>UNIVERSITAS OTTAWA</b>	<b>OTTAWA, KANADA</b>	<b>1986</b>
Gelar Sarjana dalam bidang Administrasi Bisnis		

### **BAHASA**

Inggris – Bahasa asal  
Indonesia – Fasih  
Prancis – Bahasa asal



## MINDAUGAS TRUMPAITIS

### SUMMARY OF QUALIFICATIONS

- Seasoned Business Executive with 27 years of progressive experience in managing the tobacco business across medium and large markets within a global corporation. This includes 17 years of experience as General Manager / Managing Director, consistently driving business growth and operational excellence.
- Outstanding leadership and strategic thinking with a proven track record of high-impact decisions aligning with corporate goals and navigating complex market dynamics for sustainable growth.
- Exceptional people management skills, successfully leading diverse teams and fostering a culture of collaboration and high performance.
- Exceptional communication skills, effectively engaging with stakeholders at all levels to ensure alignment and drive organizational success.

### PROFESSIONAL EXPERIENCE

**PHILIP MORRIS PRODUCTS SA      LAUSANNE, SWITZERLAND   JUNE 2025 - ONWARD**  
*PRESIDENT COMBUSTIBLES CATEGORY & GLOBAL COMBUSTIBLES MARKETING*

Oversee the combustible category business of PMI worldwide by:

- Developing and implementing global strategies for the category to drive growth and market share;
- Leading global marketing initiatives for combustible products, ensuring alignment with PMI goals and compliance with regulatory standards;
- Overseeing the design and development of new combustible products;
- Managing and enhancing the global brand positioning of combustible products;
- Monitoring and evaluating the performance of combustible products, making data-driven decisions to optimize sales and profitability;
- Ensuring all marketing and sales activities adhere to ethical standards and regulatory requirements, promoting responsible marketing practices.

**PHILIP MORRIS INTERNATIONAL    UNITED STATES**  
*REGIONAL PRESIDENT LATIN AMERICA & CANADA*

**2024 – 2025**

Oversee the PMI Affiliates business in the Latin America and Canada regions by:

- Providing strategic directions to affiliates in the regions;
- Allocating resources towards strategic priorities;

- Enhancing individual and organizational capabilities;
- Identifying business opportunities and delivering business results;
- Increasing compliance with laws, policies, and company procedures.

**ROTHMANS, BENSON & HEDGES**      **TORONTO, CANADA**      **2022 - 2024**  
*MANAGING DIRECTOR*

Manage PMI Affiliate (RBH) business in Canada, an affiliate with more than 800 employees, by:

- Setting the overall strategic direction for the affiliate;
- Allocating resources to align with strategic priorities;
- Advancing both individual and organization capabilities;
- Identifying and capitalizing on business opportunities to achieve results;
- Ensuring compliance with law and company's policies and procedures.

**PT HM SAMPOERNA Tbk.**      **INDONESIA**      **2016 – 2022**  
*PRESIDENT DIRECTOR*

Lead the PMI Affiliate business in Indonesia, an affiliate with more than 22,000 employees, by:

- Defining and guiding the strategic direction for the affiliate;
- Strategically allocating resources to meet key priorities;
- Developing and enhancing both individual and organizational capabilities;
- Identifying and leveraging business opportunities to achieve results;
- Ensuring adherence to laws, policies, and company procedures.

**ROTHMANS, BENSON & HEDGES**      **TORONTO, CANADA**      **2013 - 2016**  
*MANAGING DIRECTOR*

Manage PMI Affiliate (RBH) business in Canada, an affiliate with more than 800 employees, by:

- Establishing and steering the strategic direction for the affiliate to ensure alignment with corporate goals;
- Strategically allocating resources to maximize efficiency and achieve key priorities;
- Enhancing both individual and organizational capabilities through targeted development initiatives;
- Identifying and capitalizing on business opportunities to drive significant results;
- Ensuring strict adherence to laws, policies, and company procedures to maintain compliance and integrity.

**PHILIP MORRIS MEXICO**      **MEXICO CITY, MEXICO**      **2010 – 2013**  
*MANAGING DIRECTOR*

Lead PMI Affiliates business in Mexico, Ecuador and Peru, overseeing affiliates with approximately 3,000 employees, by:

- Establishing and directing the strategic vision for the affiliates to align with corporate goals;
- Strategically allocating resources to maximize efficiency and achieve key objectives;
- Enhancing both individual and organizational capabilities through targeted development initiatives;
- Identifying and capitalizing on business opportunities to drive substantial results;
- Ensuring strict adherence to laws, policies, and company procedures to maintain compliance and uphold standards.

**PHILIP MORRIS BALTICS**  
*MANAGING DIRECTOR*

**VILNIUS, LITHUANIA**

**2008 – 2010**  
*Dec 2008 – Feb 2010*

Oversee the PMI Affiliates business in Latvia, Lithuania, Estonia, managing affiliates with over 800 employees, by:

- Crafting and implementing the strategic vision to align with corporate objectives;
- Efficiently allocating resources to meet strategic priorities and maximize outcomes;
- Developing both individual and organizational capabilities through targeted initiatives;
- Identifying and seizing business opportunities to drive significant results;
- Ensuring full compliance with laws, policies, and company procedures to uphold the highest standards.

**DIRECTOR SALES & MARKETING**

*Feb 2008 – Dec 2008*

Manage Sales Department in Latvia, Lithuania, and Estonia:

- Develop and implement sales strategy, policies and procedures for the affiliate;
- Manage sales force in three markets;
- Manage distribution in three markets;
- Ensure implementation of market's sales targets.

**PHILIP MORRIS FINLAND**  
*GENERAL MANAGER*

**HELSINKI, FINLAND**

**2007 – 2008**

Manage PMI Affiliates business in Finland:

- Lead the affiliates' transition into PMI
- Allocate resources against strategic priorities;
- Advance individual and organization capabilities;
- Identify business opportunities and deliver business results;
- Promote compliance with law and company's policies and procedures.

**PHILIP MORRIS INTERNATIONAL**    **LAUSANNE, SWITZERLAND**  
*MANAGER STRATEGIC PLANNING*

**2005 – 2007**

Provide PMI management with necessary analytical support from within Finance department:

Co-ordinate the strategic financial planning and budget process, including analyzing and correcting estimates;

- Prepare various financial statements, summaries and analyses of PMI worldwide performance;
- Develop a new strategic planning process including implementation of financial simulation models;
- Evaluate investment activities and prepare various presentations for PMI senior management, including recommendations for changes to budgets;
- Identify opportunities for business growth and development through various analytical tools.

**PHILIP MORRIS LITHUANIA**    **VILNIUS, LITHUANIA**  
*MANAGER TRADE MARKETING & SALES DEVELOPMENT*

**1998 – 2005**  
*Mar 2003 – June 2005*

- Define trade strategy for the country;
- Manage relationships with key retailers;
- Identify opportunities for sales development and implement strategies.

**COUNTRY MANAGER LATVIA**

*Aug 2001 – Mar 2003*

- Manage and direct country sales team;
- Develop a new strategic planning process;
- Define and implement sales strategy for the country;
- Identify opportunities and ensure implementation of sales plans.

*SUPERVISOR MERCHANDISING*

*Aug 1999 – Aug 2001*

- Coordinate activities of sales representatives;
- Ensure adequate coverage in the designated territory;
- Manage team of 10 people.

*MERCHANDISER*

*Jan 1998 – Aug 1999*

- Coordinate activities of sales representatives;
- Ensure adequate coverage in the designated territory;
- Manage team of 10 people.

**EDUCATION**

**KLAIPEDA UNIVERSITY**                   **KLAIPEDA, LITHUANIA**                   **1999 – 2009**

Assistant Lecturer in Business Management subjects

**INSEAD**                                   **FONTAINEBLEAU, FRANCE**                           **2002 – 2003**

Executive MBA Courses (certificate of completion received)

**KLAIPEDA UNIVERSITY**                   **KLAIPEDA, LITHUANIA**                   **1997 – 1999**

Master Degree in Business Management

**KLAIPEDA UNIVERSITY**                   **KLAIPEDA, LITHUANIA**                   **1993 – 1997**

Bachelor Degree in Economics

**LANGUAGE**

Lithuanian – Native

English – Fluent

Russian – Fluent

Spanish – Basic