

Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2018 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2018.

Aegean Exporters Association (Turkey)	Hellenic Management Association (Greece)
Aegean Region Chamber of Industry (Turkey)	Hellenic Production (Greece)
All Russia Public Organization "Business Russia"	Indonesia Service Dialogue (Indonesia)
Alliance Of Australian Retailers	Indonesian Advertisers Association
American Chamber of Commerce in Albania	International Advertisers Association (Romania)
American Chamber of Commerce in Belgium	International Advertising Association (Serbia)
American Chamber of Commerce in Croatia	International Chamber of Commerce (Georgia)
American Chamber of Commerce in Estonia	Interstate Tobacco Industry Union (Brazil)
American Chamber of Commerce in France	Investors' Forum (Lithuania)
American Chamber of Commerce in Indonesia	Kazakhstan Association of Foreign Investors' Council
American Chamber of Commerce in Italy	Klaipeda Chamber of Commerce, Industry and Crafts (Lithuania)
American Chamber of Commerce in Malaysia	Korea Tobacco Association
American Chamber of Commerce in the Philippines	Leningrad Region Chamber of Commerce and Industry (Russia)
American Chamber of Commerce Montenegro	Lisbon Trade Association of Commerce and Industry (Portugal)
American Chamber of Commerce Serbia	LSP Professional Certification Agency (Indonesia)
Anti-Counterfeit Association of Argentina	National Association for Trademark Protection (Spain)
Anti-counterfeit Institute (Italy)	National Association of Manufacturers (US)
Association of European Businesses (Russia)	National Association of Tobacco Industry (Poland)
Association of Foreign Investors (Dominican Republic)	National Center for Asia-Pacific Economic Cooperation
Association of Russian Corporate Media (Russia)	National Foreign Trade Council (USA)
Brand Protection Group (Brazil)	National Manufacturers Association (Turkey)
Brazilian Tobacco Industry Association	National Manufacturing Association (Ukraine)
British Brands Group UK	National Tobacco Industry Association (Mexico)
British Irish Chambers of Commerce	OPORA ROSSII (Russia)
Bulgarian Association of Tobacco Industry	Philippine Tobacco Institute
Canadian Tobacco Manufacturers Council	Polish Employers Association
Chamber of Commerce and Industry of canton Neuchâtel (Switzerland)	Portuguese Association for Corporate Communication
Chamber of Commerce and Industry of canton Vaud (Switzerland)	Rio de Janeiro Tobacco Industry Union (Brazil)
Coalition on Tobacco Affairs (Hong Kong)	Russian Union of Industrialists and Entrepreneurs
Communication Switzerland (Switzerland)	Spanish Tobacco Roundtable
Community of Interests Tobacco Industry (Germany)	Stifterverband for promoting education, science and innovation (Germany)
Confederation of Malaysian Tobacco Manufacturers	Swiss Association of SMEs (Switzerland)
Cooperation Fund "Industry and Tobacco Retail" (Netherlands)	Swiss Business Council (Pakistan)
Council of the Americas	Swiss Cigarette (Switzerland)
Digital Coding and Tracking Association (Switzerland)	Thai Tobacco Trade Association
Dominican Republic Association of Industries	The American European Community Association (Switzerland)
Dominican Republic Cigarette Association	The Tobacco Institute of Southern Africa
Economiesuisse (Switzerland)	Tobacco Association (Singapore)
Economy Lausanne region (Switzerland)	Tobacco Community Alliance (Indonesia)
Ecuadorian Exporters Federation	Tobacco Industry Chamber (Argentina)
Employers of Poland	Tobacco Industry Development Council (Russia)
Employers' Union (Montenegro)	Tobacco Institute of Japan
Ethics and Reputation Society (Turkey)	Tobacco Institute of the Republic of China
European Chamber of Commerce (Singapore)	Trade related IPR Protection Association (Republic of Korea)
Federation of Philippine Industries	U.S. Chamber of Commerce
Federation of Trade and Service (Morocco)	UK Vaping Industry Association
Foreign Investors Council, Economic Chamber of Macedonia	Union de Fabricants (France)
Foundation "Elimination of Child Labor in Tobacco Farming"	Union of Belgian Entrepreneurs
Foundation Taskforce "Minimum Age Compliance Tobacco" (Netherlands)	US-ASEAN Business Council
Georgian Swiss Business Association	Vape Business Ireland
Goya Business Chamber (Argentina)	White Cigarette Manufacturers Association (Indonesia)